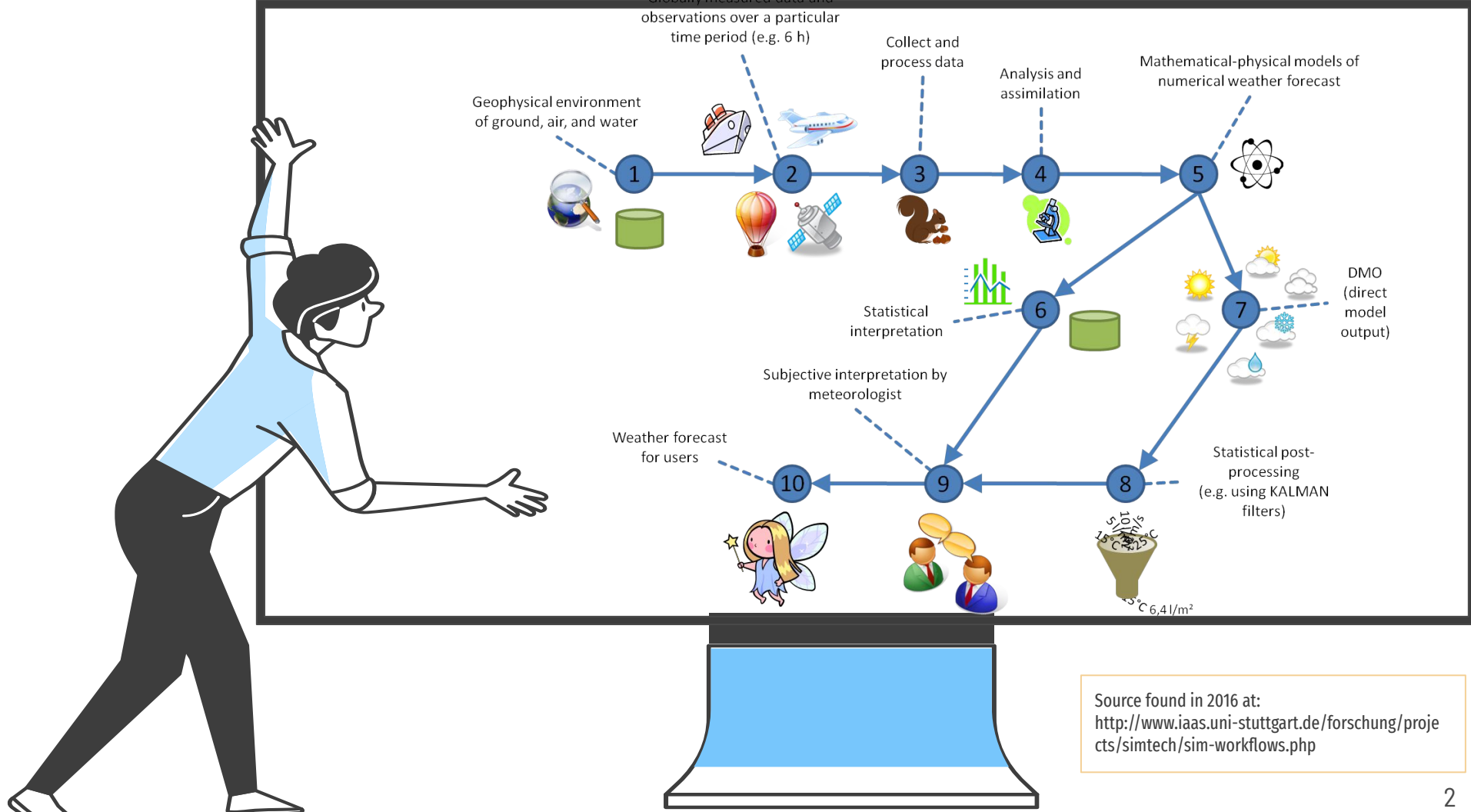


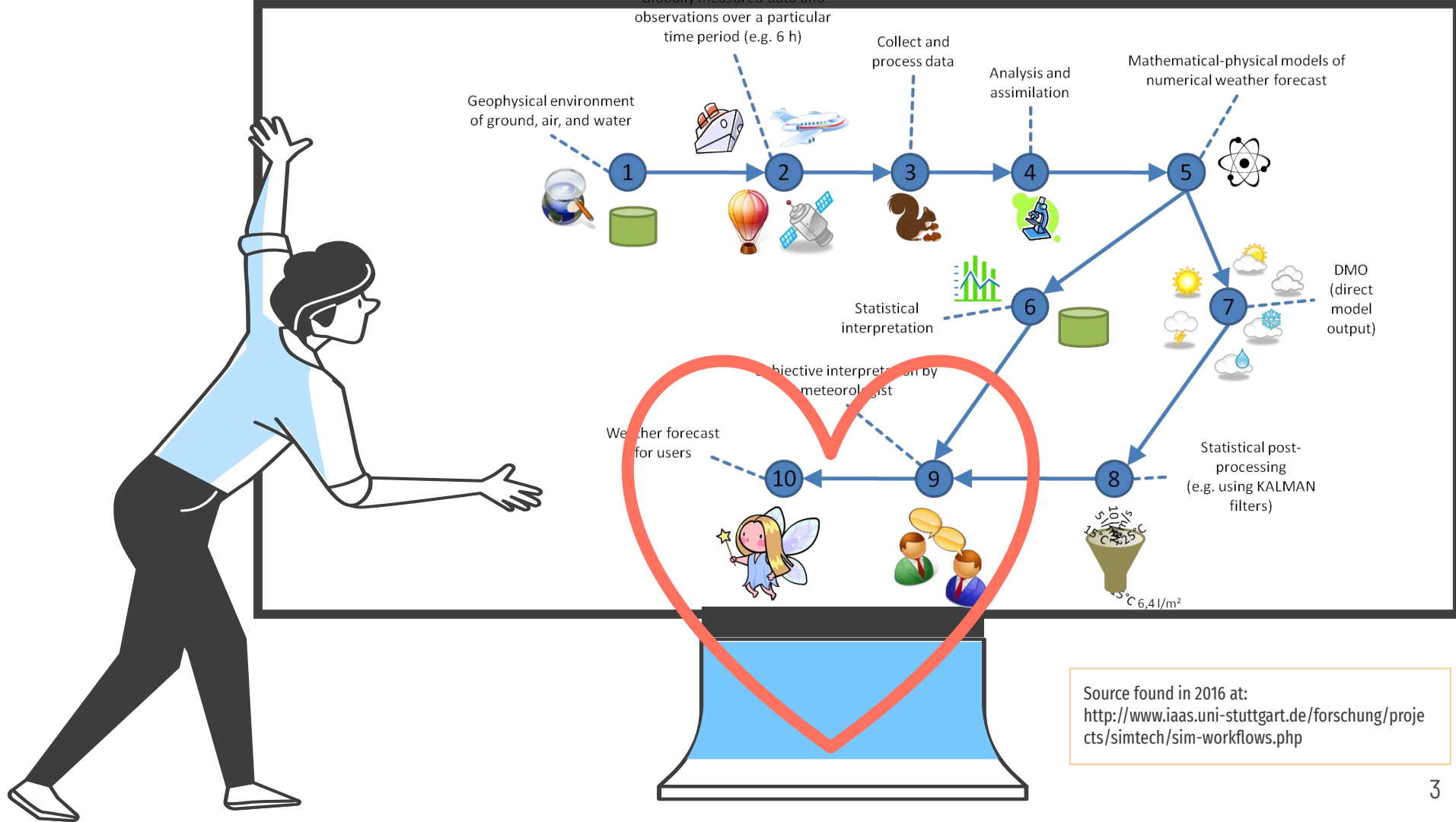
Community, Connection, and Collaboration: How Putting People First Advances Technological Innovation



Dr. Gina Eosco
WPO Social Science Program Manager

Michael Michaud
Ph.D. Candidate,
University of Delaware





Source found in 2016 at:
<http://www.iaas.uni-stuttgart.de/forschung/projects/simtech/sim-workflows.php>

Earth Prediction is sad without people. Technological Innovation requires people!

Goal 1

Show how community modeling needs BOTH the technical and social components

How?

Case study interviews with UFS/EPIC founders



Goal 2

Show how social science research applications can help guide where modeling improvements are needed the most.

How?

Provide examples of social science results and how they need YOUR innovations to meet user needs

We'll help turn that frown upside down!



Simplifying NOAA's Operational Forecast Suite

Reducing the 21 Stand-alone Operational Forecast Systems into Eight Applications

21 Independent Stand-alone Systems

- Global Weather, Waves & Global Analysis - GFS/ GDAS
- Global Weather and Wave Ensembles, Aerosols - GEFS
- Short-Range Regional Ensembles - SREF
- Global Ocean & Sea-Ice - RTOFS
- Global Ocean Analysis - GODAS
- Seasonal Climate - CDAS/ CFS
- Regional Hurricane 1 - HWRF
- Regional Hurricane 2 - HMON
- Regional High Resolution CAM 1 - HiRes Window
- Regional High Resolution CAM 2 - NAM nests/ Fire Wx
- Regional High Resolution CAM 3 - RAPv5/ HRRR
- Regional HiRes CAM Ensemble - HREF
- Regional Mesoscale Weather - NAM
- Regional Air Quality - AQM
- Regional Surface Weather Analysis - RTMA/ URMA
- Atmospheric Transport & Dispersion - HySPLIT
- Coastal & Regional Waves - NWPS
- Great Lakes - GLWU
- Regional Hydrology - NWM
- Space Weather 1 - WAM/IPE
- Space Weather 2 - ENLIL

Unified Forecast System (UFS)



UFS Applications

- Medium Range & Subseasonal
- Marine & Cryosphere
- Seasonal

Hurricane

- Short-Range Regional HiRes CAM & Regional Air Quality

Air Quality & Dispersion

Coastal

Lakes

Hydrology

Space Weather

Courtesy of Chris Franks

What is Community Modeling?



William Lapenta Intern

To Do List:

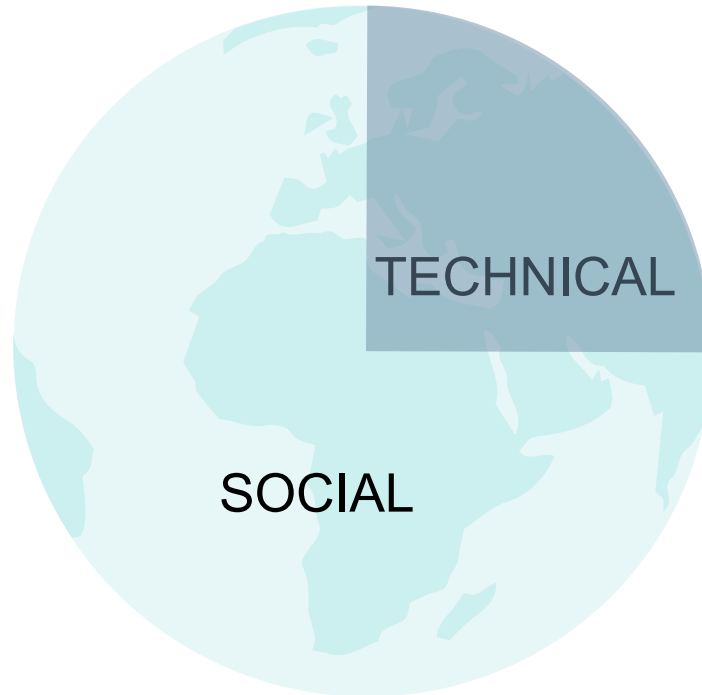
- ☐ Remember FORTRAN
- ☒ Interview UFS/EPIC Founders
- ☒ Define “Community Modeling”
- ☒ Make EPIC Recommendations
- ☐ Find a job



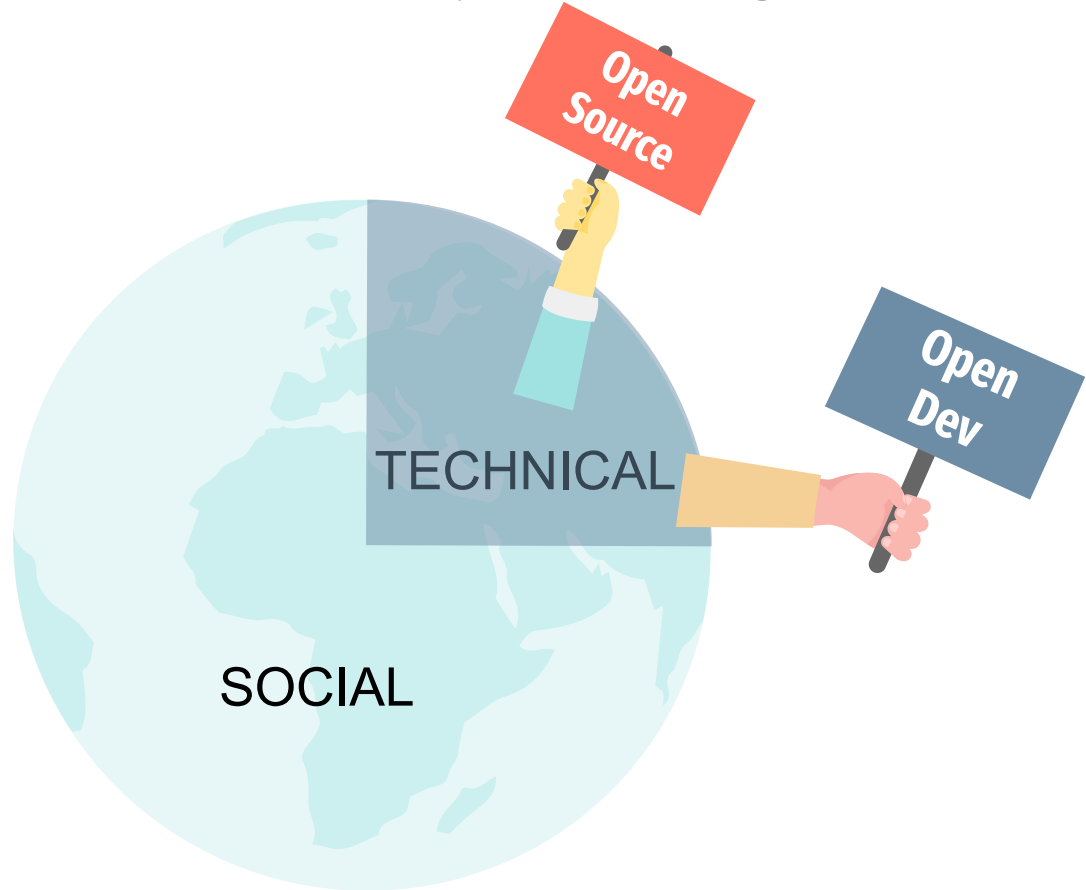
What is Community Modeling?



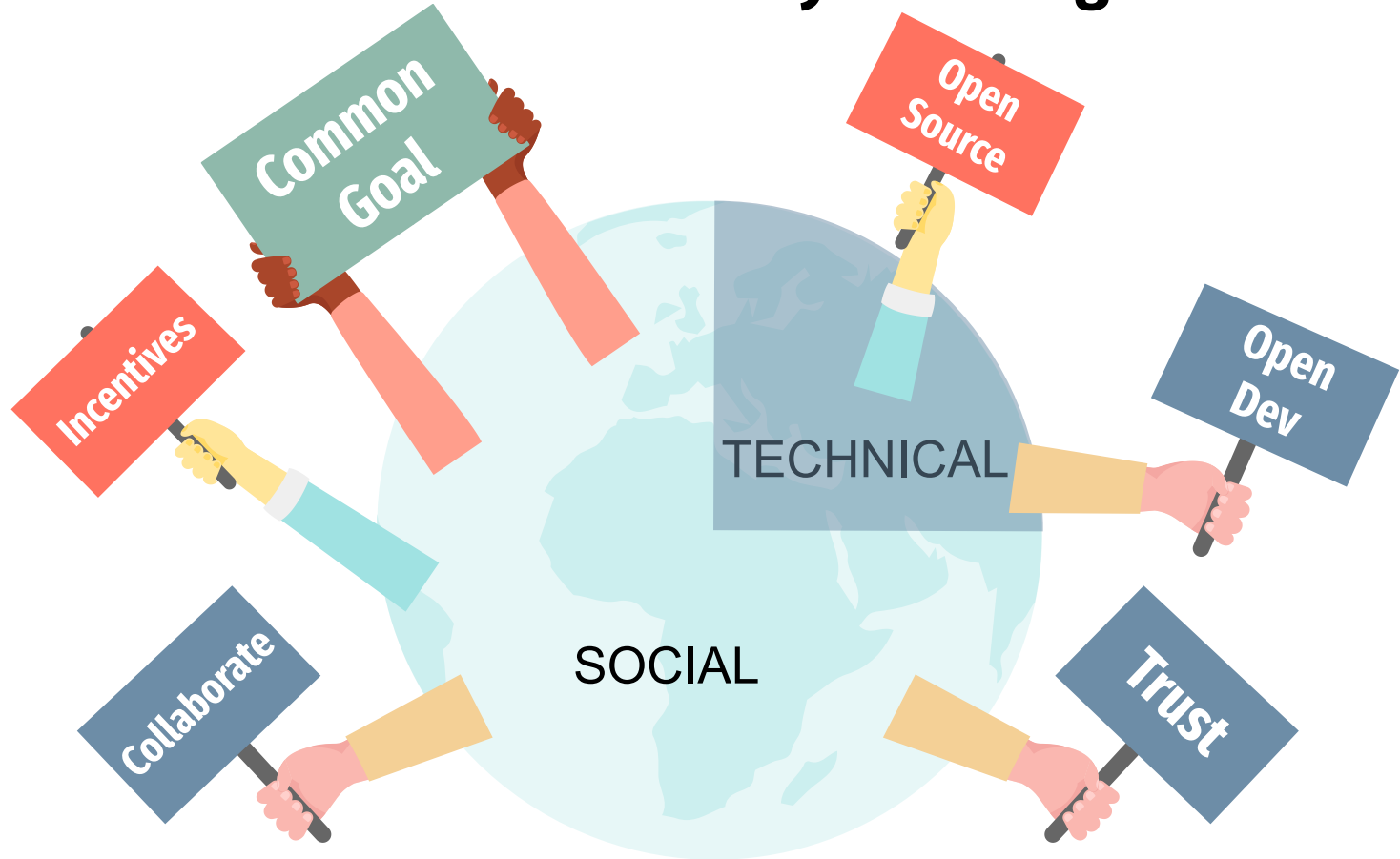
What is Community Modeling?

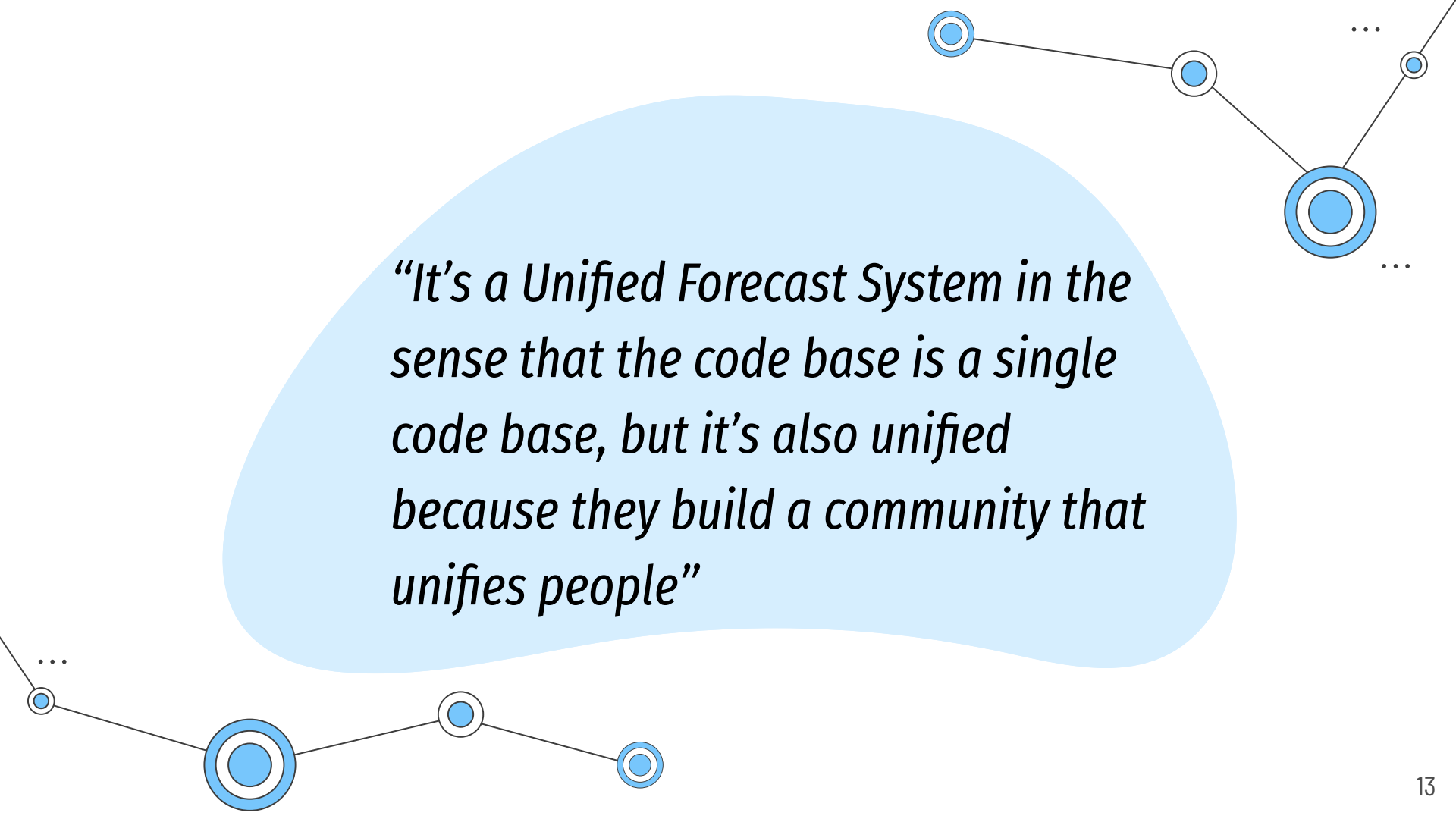


What is Community Modeling?

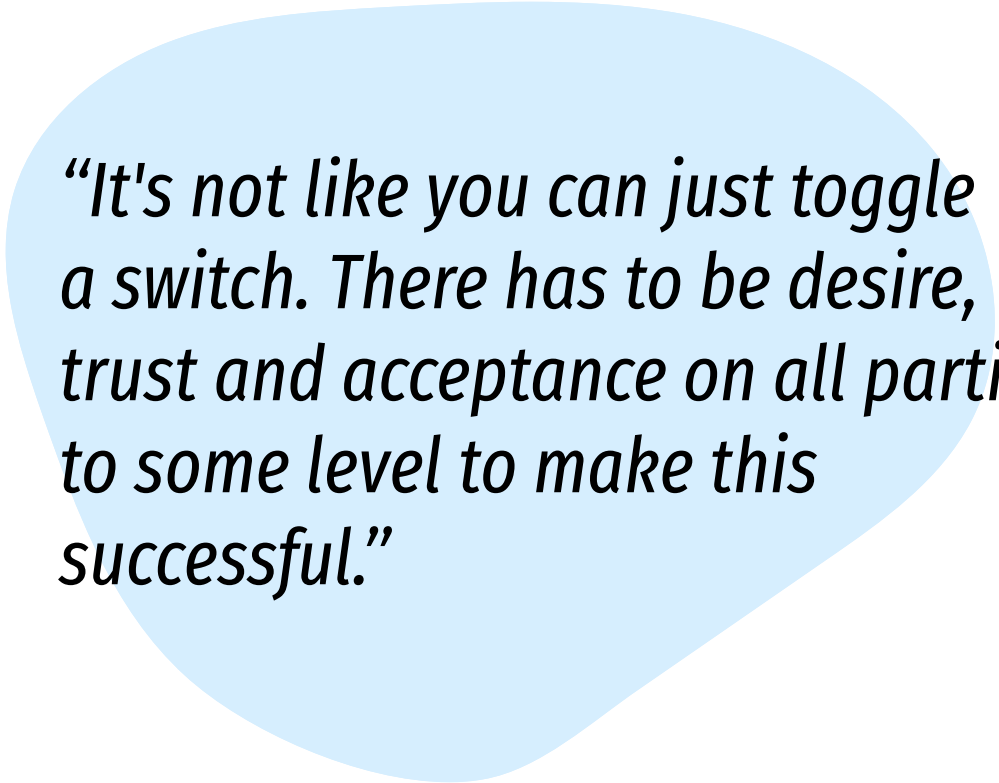



What is Community Modeling?

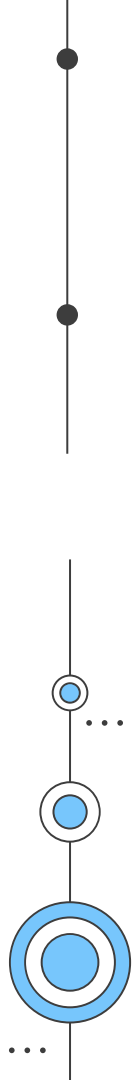


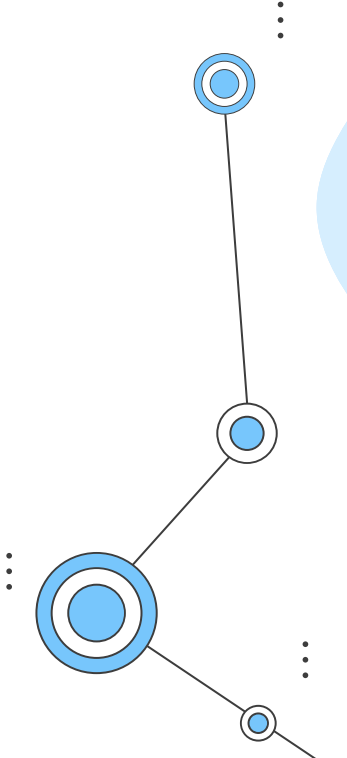


“It’s a Unified Forecast System in the sense that the code base is a single code base, but it’s also unified because they build a community that unifies people”

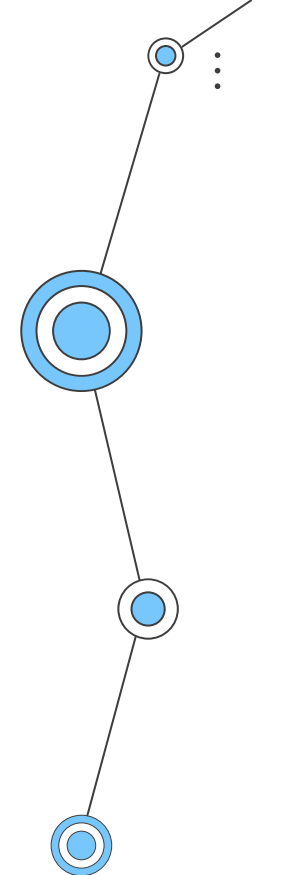


“It's not like you can just toggle a switch. There has to be desire, trust and acceptance on all parties to some level to make this successful.”

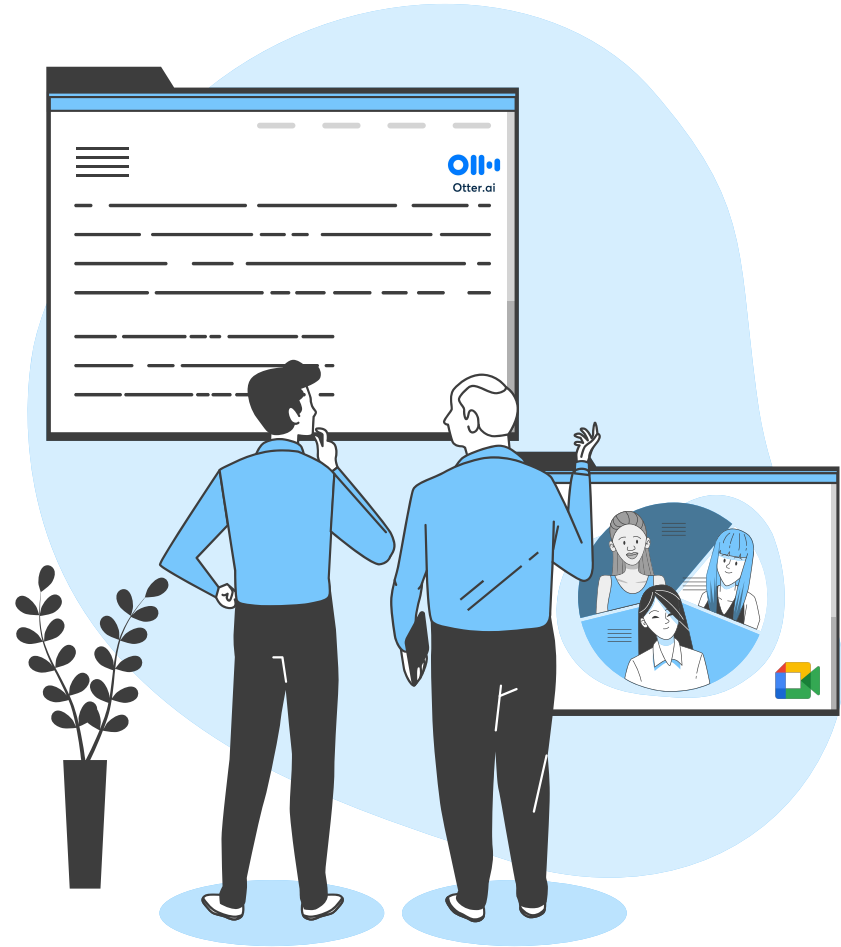


A decorative network diagram on the left side of the slide. It features a central node with a large blue circle and a white center, connected to three other nodes. One node is above and to the right, one is below and to the right, and one is further down and to the right. Each of these three nodes is connected to a fourth node, which is further up and to the right. All nodes are represented by a blue circle with a white center. Ellipses (...) are placed near the top and bottom right nodes of this structure.

*“in order for a community...
to thrive, everybody has to
get something out of it,
otherwise they're going to
stop showing up.”*

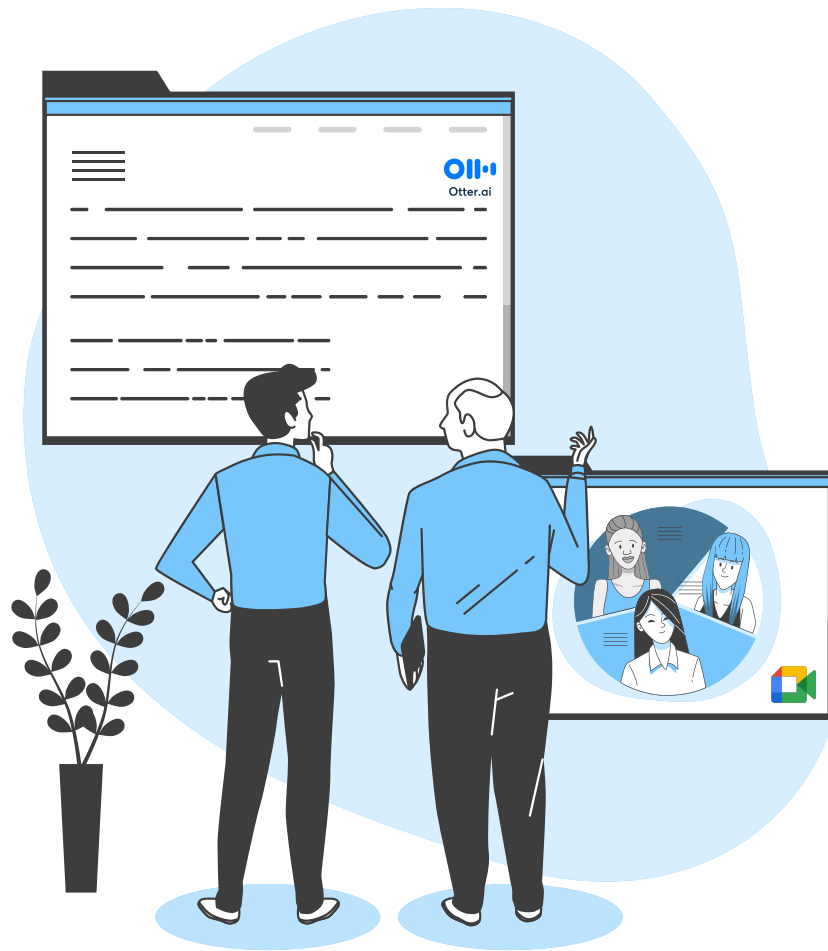
A decorative network diagram on the right side of the slide. It features a central node with a large blue circle and a white center, connected to three other nodes. One node is above and to the left, one is below and to the left, and one is further down and to the left. Each of these three nodes is connected to a fourth node, which is further up and to the left. All nodes are represented by a blue circle with a white center. Ellipses (...) are placed near the top and bottom left nodes of this structure.

Defining Community Modeling



Defining Community Modeling

- Need a common understanding
- Technical components understood
- Community components had many parts
- Tracking and benchmarking
- Two definitions





Community Model

- noun

“A tool for simulating or predicting the behavior of a dynamical system” like coupling the atmosphere, ocean, and land that is accessible to anyone through open source development technology that works across different technical platforms.*

*AMS Glossary: Model

Community Modeling

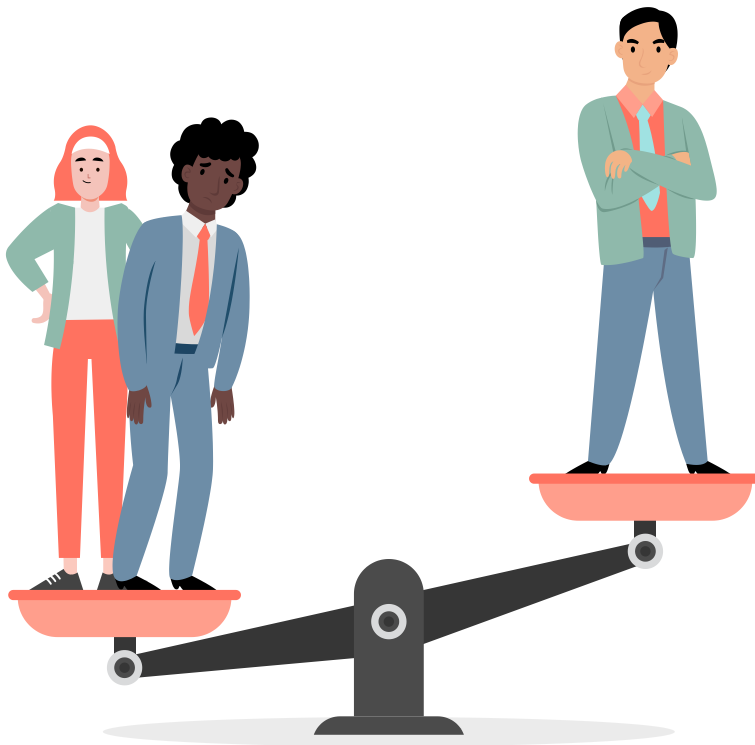
- verb

The active engagement of a group of individuals, representing multi-disciplinary, multi-sector, and multi-organizational backgrounds, who collaboratively contribute regularly to a community model where members develop shared goals and values that facilitate a sense of belonging.



Community Model(ing)

Community



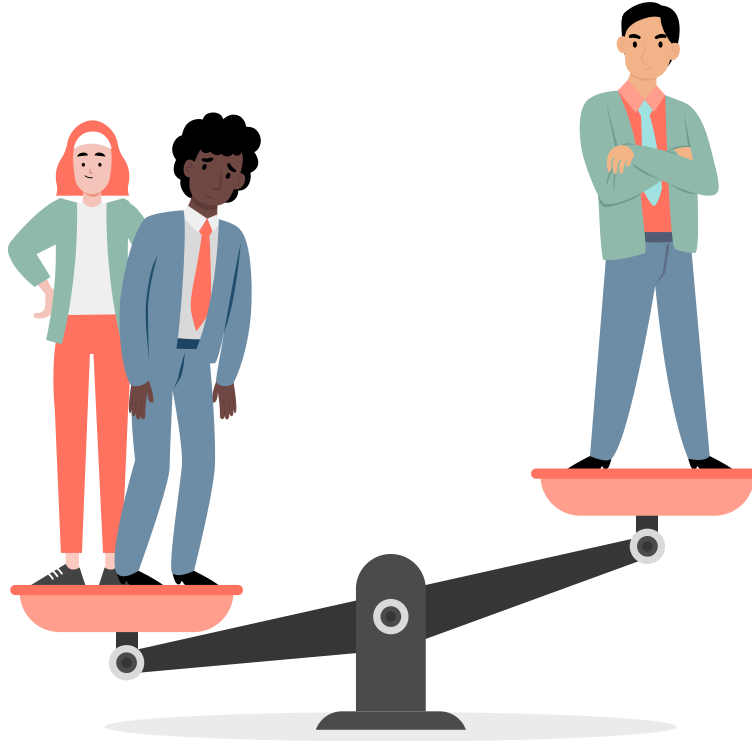
Technology

- The code
- Open access
- Open development
- Cloud computing

Community Model(ing)

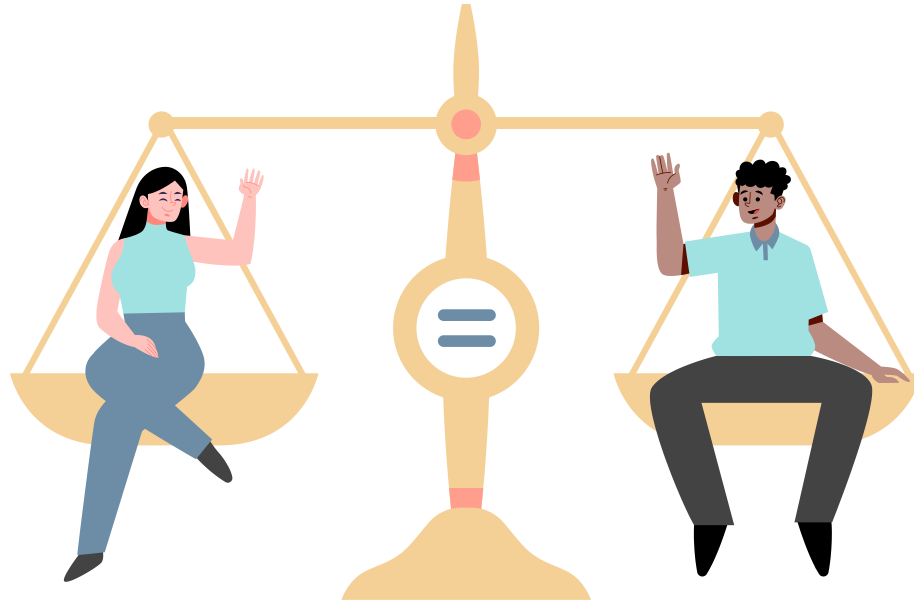
Community

- Membership
- Sense of belonging
- Common goal
- Influence
- Collaboration
- Incentive
- Culture



Technology

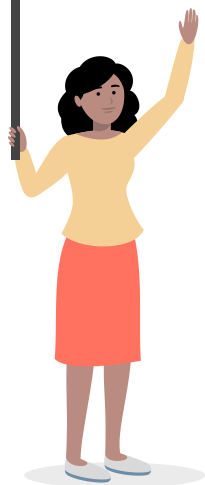
- The code
- Open access
- Open development
- Cloud computing



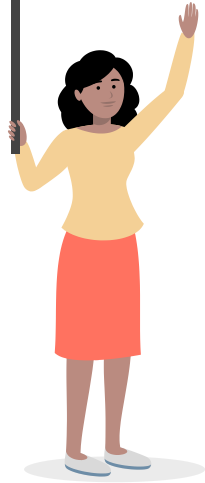
“We need to invest in tools that bring the community together... to organize and cultivate this community, it's not going to come together on its own.”

“Innovation does not happen with code and seminars, it needs to be creative community collaboration which is a good long term goal”

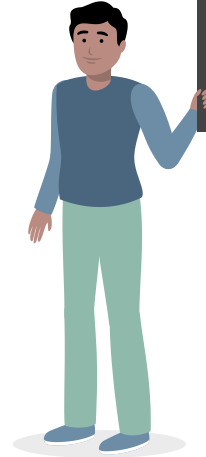
FINISH LINE?



FINISH LINE?



- Who is the community?
- How do we build?
- How do we incentivise?
- What is our culture?
- What is our common goal?



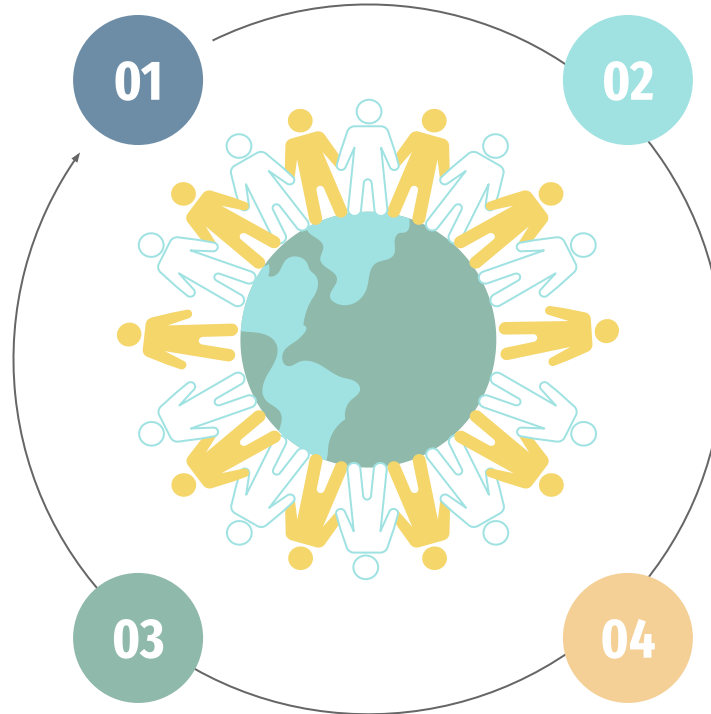
There are **FOUR** main points that jump out of Michael's talk

People

Want to feel included.

People

Want to work together toward a common goal.



People

Need incentives to change their behavior.

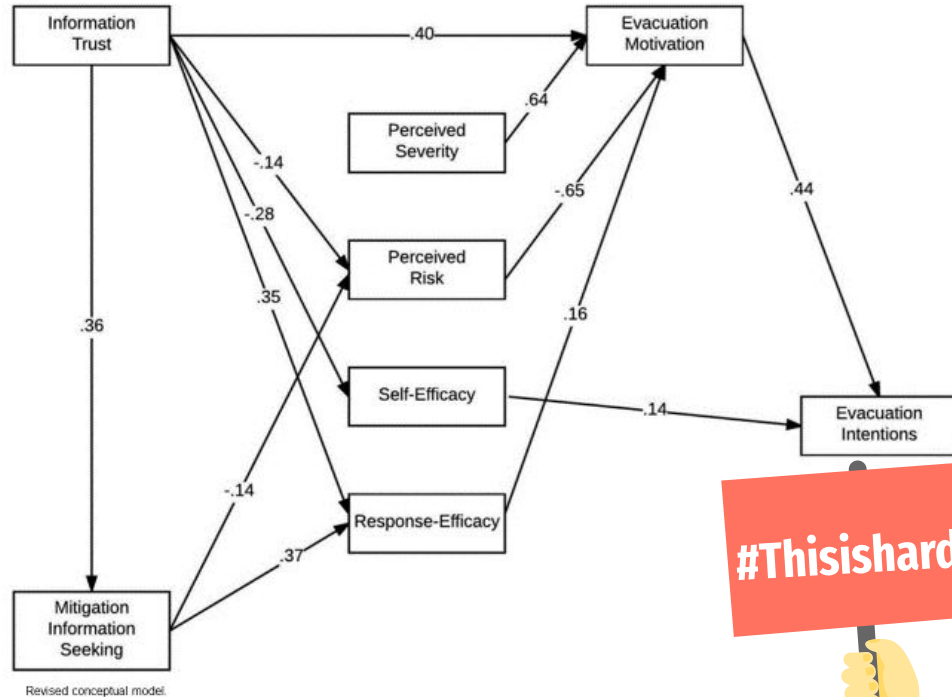
People

Want to feel that their work matters.

Communication Factors Influencing Flood-Risk-Mitigation Motivation and Intention among College Students

Adam M. Raine¹ and Carolyn A. Lin²

Fig. 3.

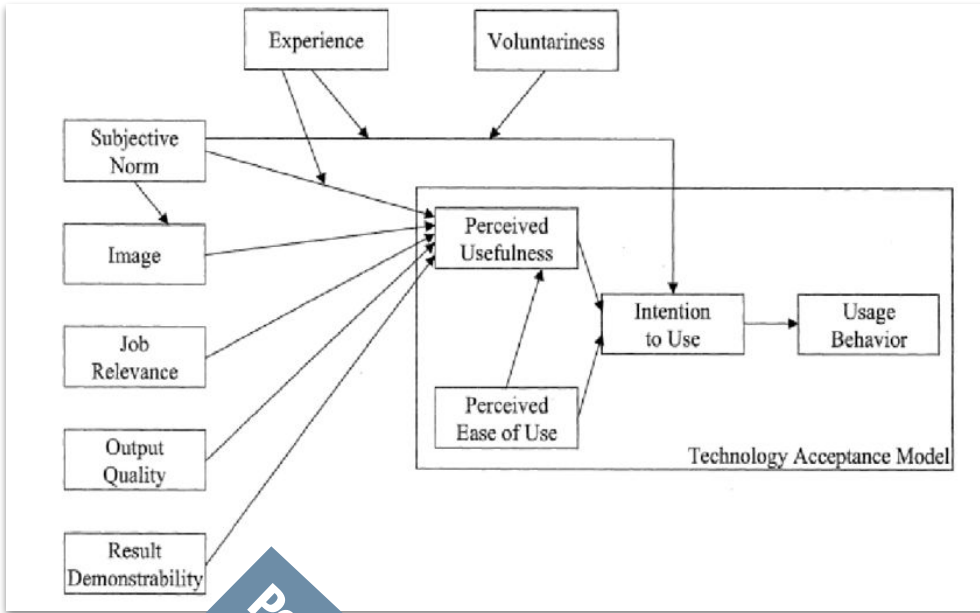


Takeaway: Understanding people's motivations and how they link to behavioral intention is hard!

#Thisishard

Fig. 3.
Revised conceptual model.

Technology Acceptance Model 2 (Venkatesh and Davis, 2000)



- **Subjective norm** – An individual's perception that other individuals who are important to him/her/them consider if he/she/they could perform a behavior. This was consistent with the theory of reasoned action (TRA).
- **Voluntariness** – This was defined by Venkatesh & Davis as "extent to which potential adopters perceive the adoption decision to be non-mandatory" (Venkatesh & Davis 2000).
- **Image** – This was defined by Moore & Benbasat as "the degree to which use of an innovation perceived to enhance one's status in one's social system" (Moore & Benbasat 1991[3]).
- **Job relevance** – Venkatesh & Davis defined this as personal perspective on the extent to which the target system is suitable for the job (Venkatesh & Davis 2000).
- **Output quality** – Venkatesh & Davis defined this as personal perception of the system's ability to perform specific tasks (Venkatesh & Davis 2000).
- **Result demonstrability** – The production of tangible results will directly influence the system's usefulness (Moore & Benbasat 1991).

People are complex!



**If we want
change and
innovation, then
we need to
listen to the
people, to the
community ...**

**We want a common
goal! Improve the
model... to what end
goal?**

1

**I need model
knowledge.
(forecaster)**

**I need better winter wx
model visualizations.
(emergency manager)**

2

How do we incentivise?
What is our culture?
What is our common goal?

3

1 Is a model just about the code? (*Hint: NO*)

Scan me for source:



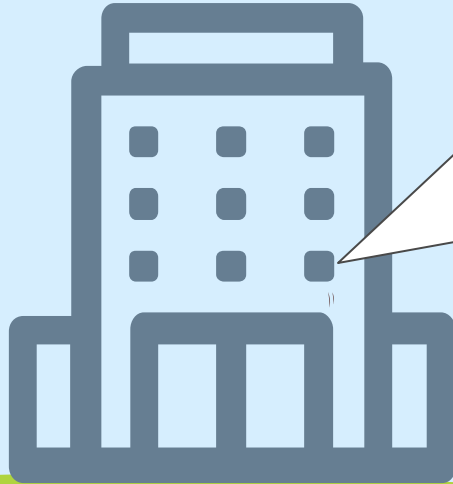
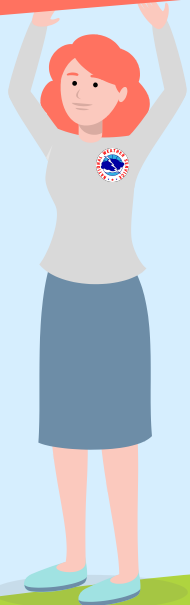
I need model knowledge.

I know “updates to the models, and better resolution have reduced model errors. [But,] this makes it difficult to know how much to correct for these biases.”

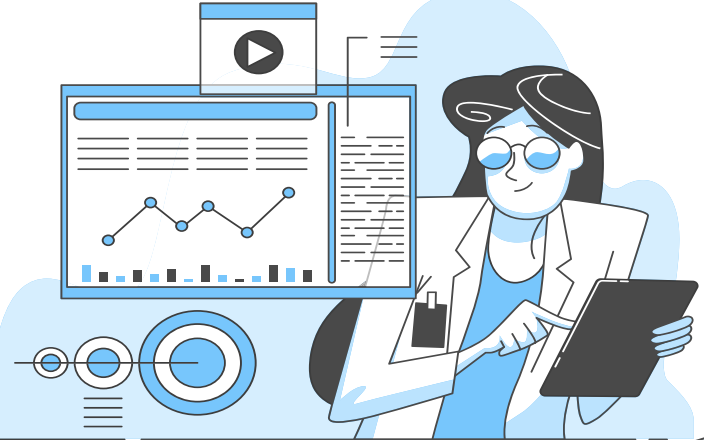


1 A model is more than a widget. Forecasters need knowledge.

I have model knowledge.



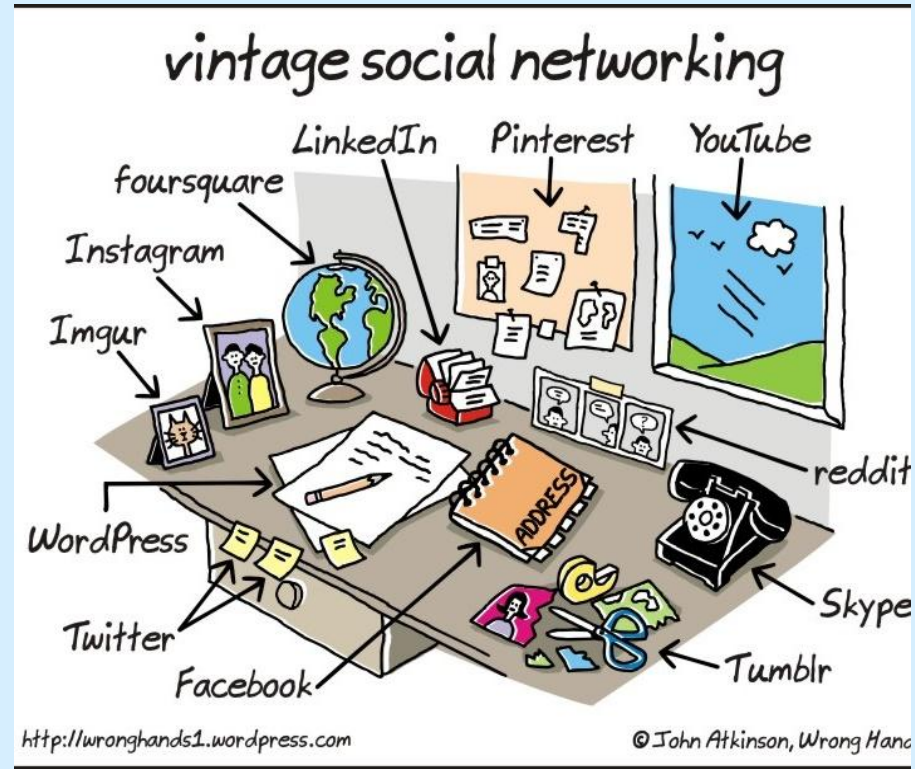
Futurecast: Thanks to my involvement with the UFS/EPIC, I feel more confident in how the models have changed to inform my forecast.



1 Takeaway: Sometimes innovation is a small, yet meaningful change.

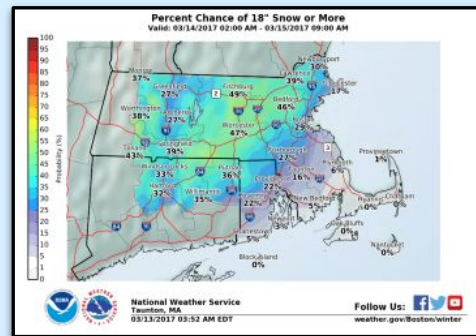
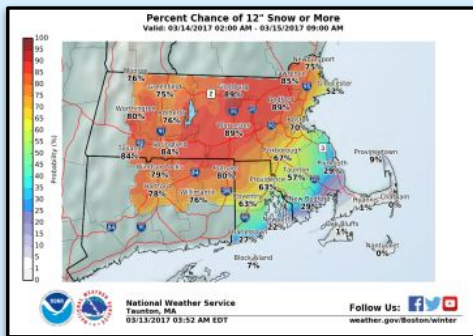
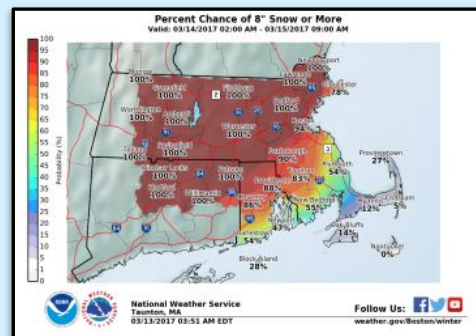
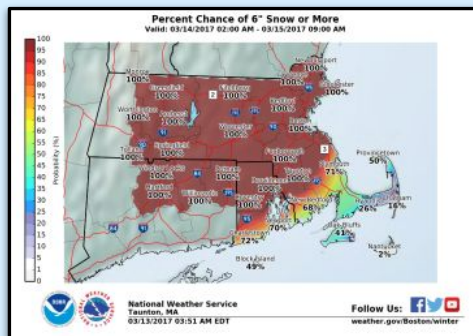
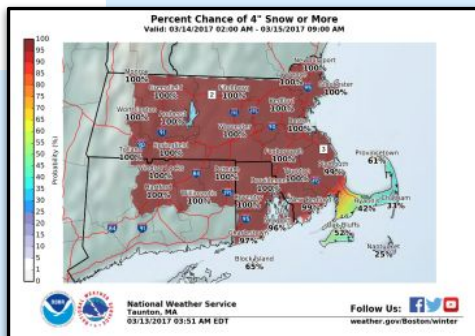
Transfer knowledge with the model.

Maybe we
should look at a
forecaster desk!

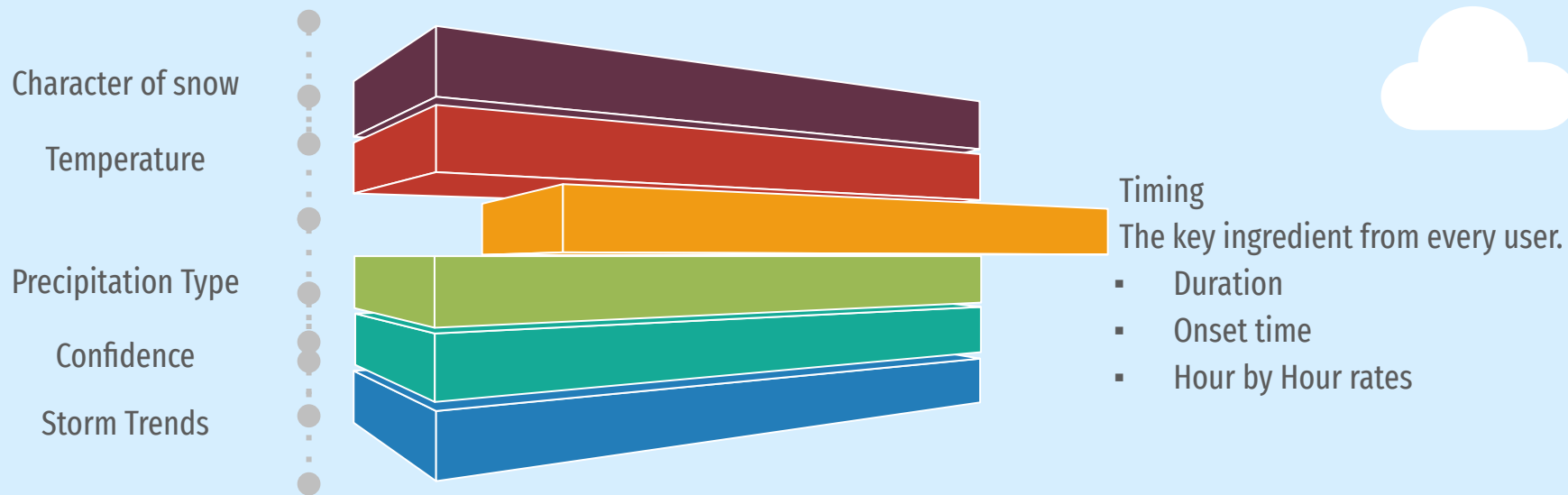


2 Let it snow, maybe. A complex story of meeting user needs.

I need better winter wx
model visualizations.
(emergency manager)



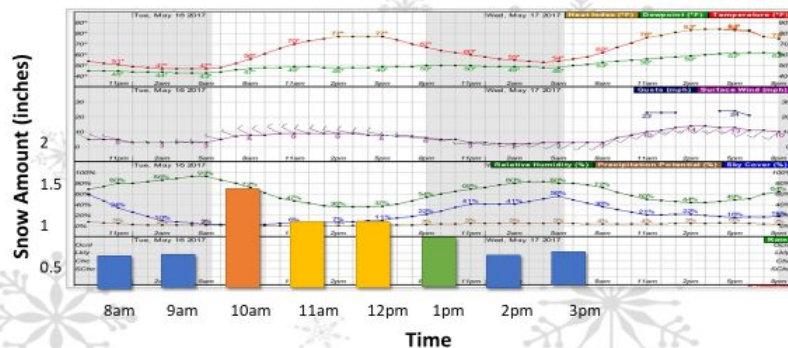
2 Snow amount was nice to know. Timing was most important.



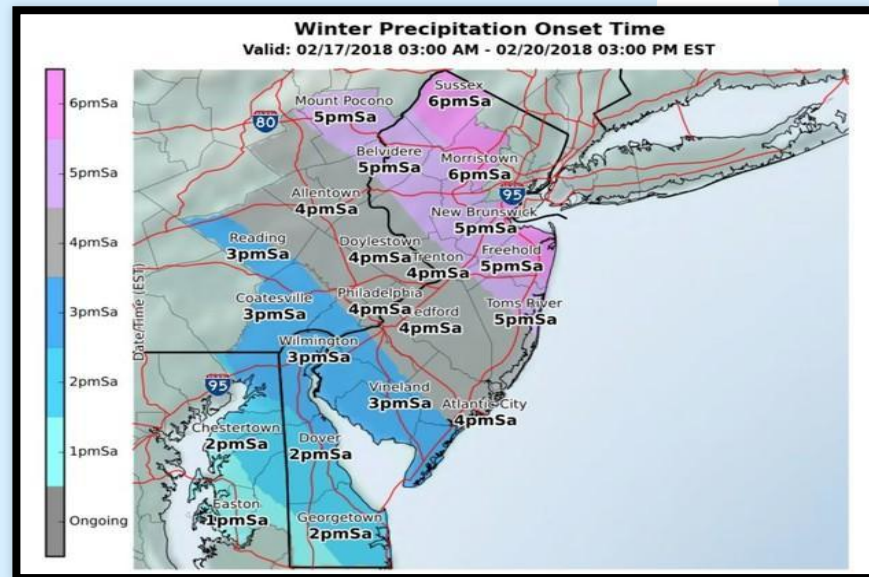
2 Let's use the ensembles to show timing information.

Suggestions


- Make an "enhanced hourly weather graphic"



Gina's mock up from a 2017 presentation. ↑



2 But, how confident are you in that information?



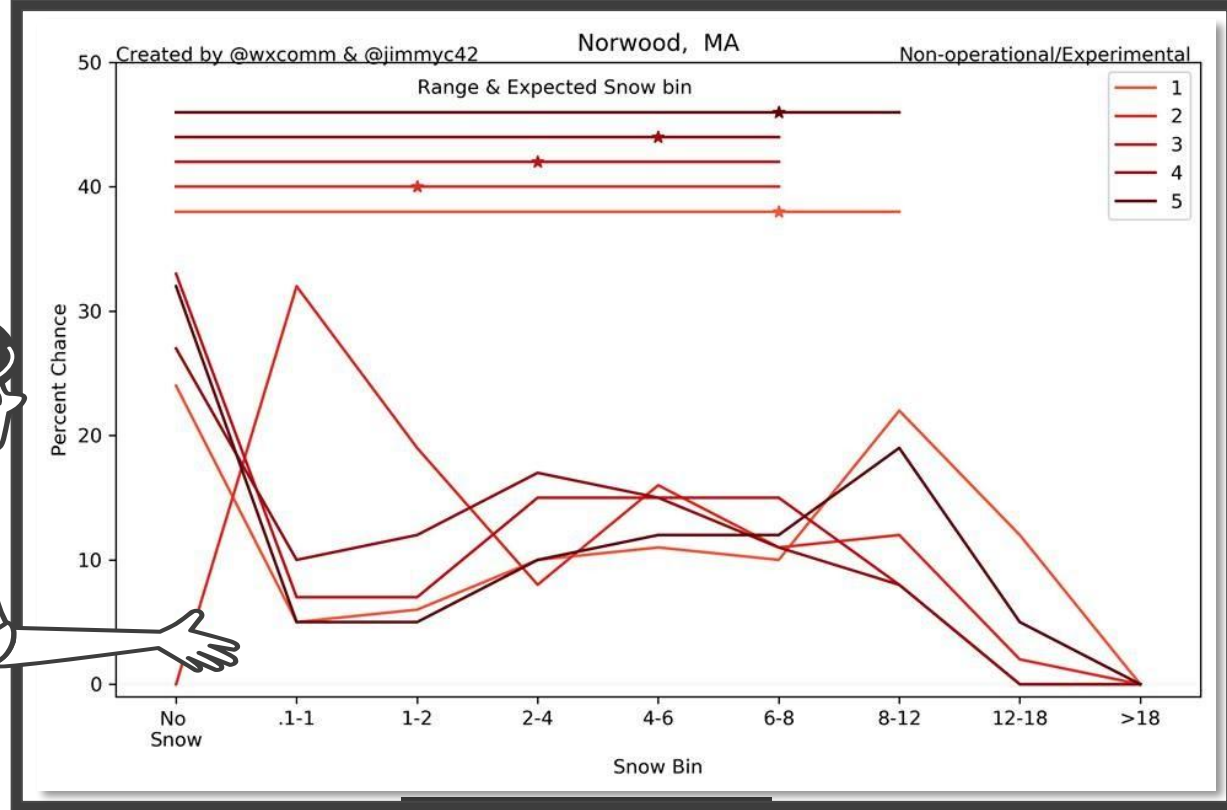
How confident are you in this forecast?

During focus groups, users kept saying they wanted confidence information in addition to uncertainty. But what did they mean? We asked!

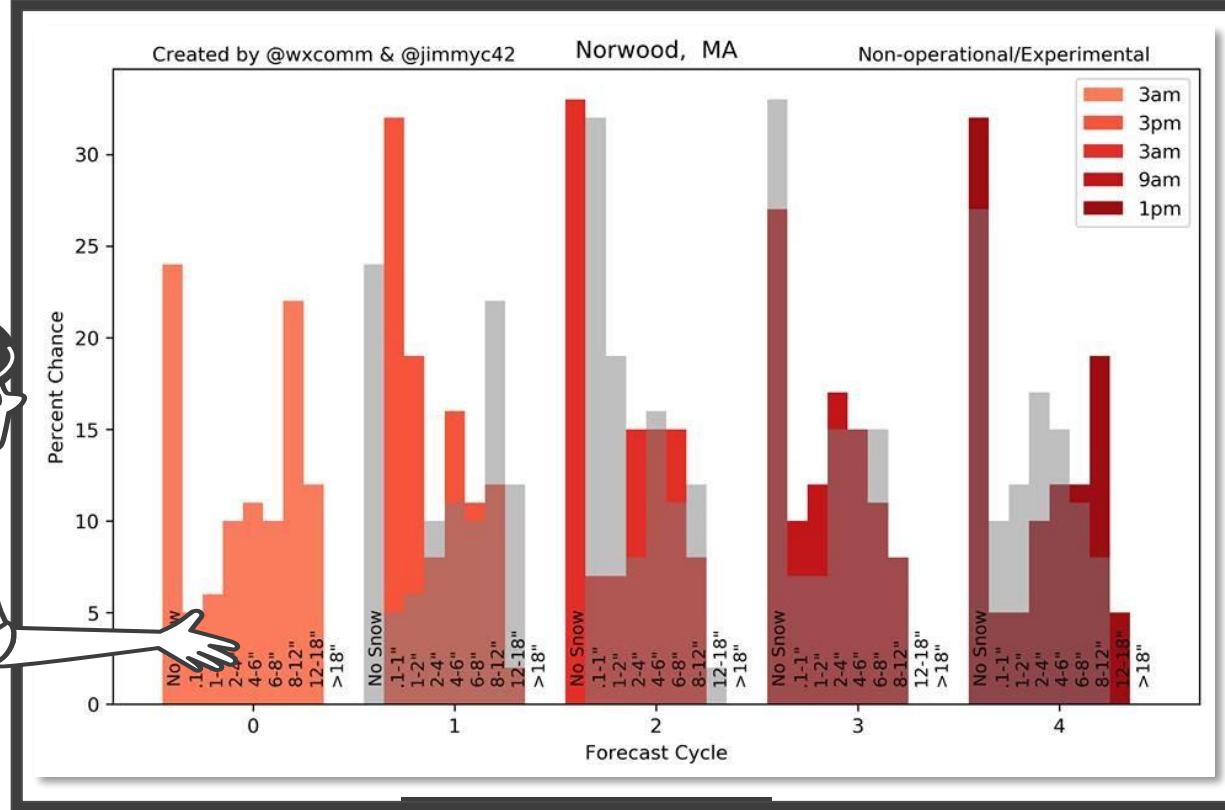
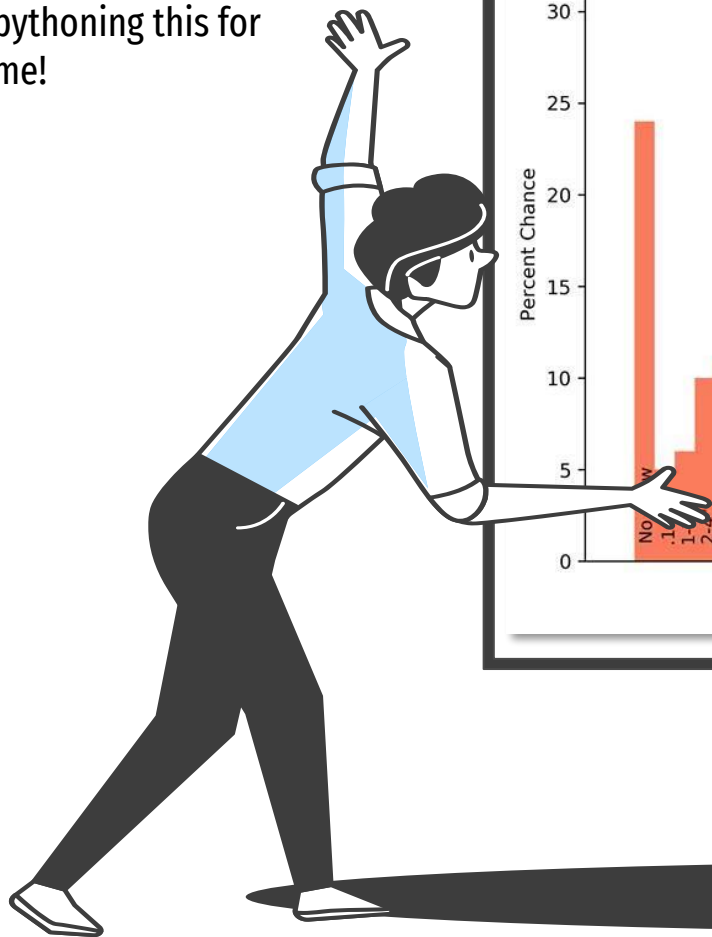
They defined confidence as...

- The spread of models: Are they in agreement or disagreement?
- How did the models look this run versus the next?
- Forecaster's voice: Did they sound confident?
- Is there a rain/snow/mixed precip line? Is it moving? Trends?

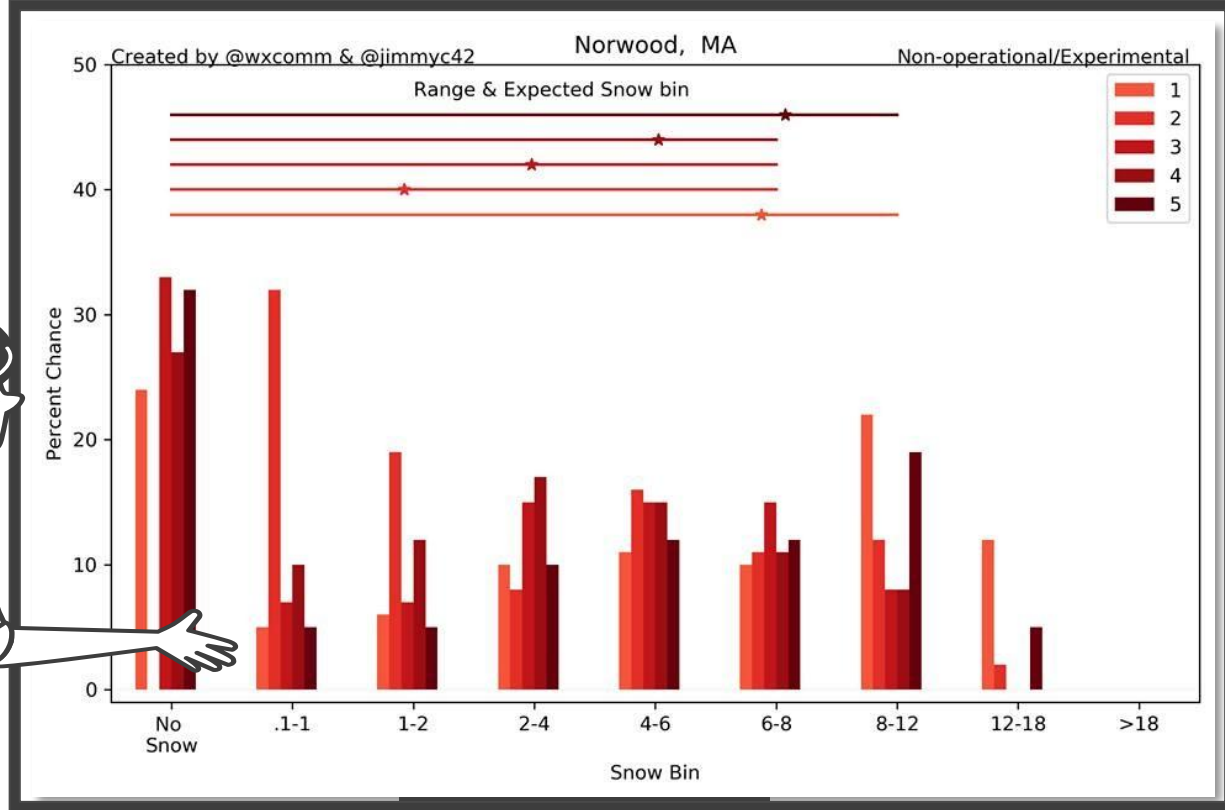
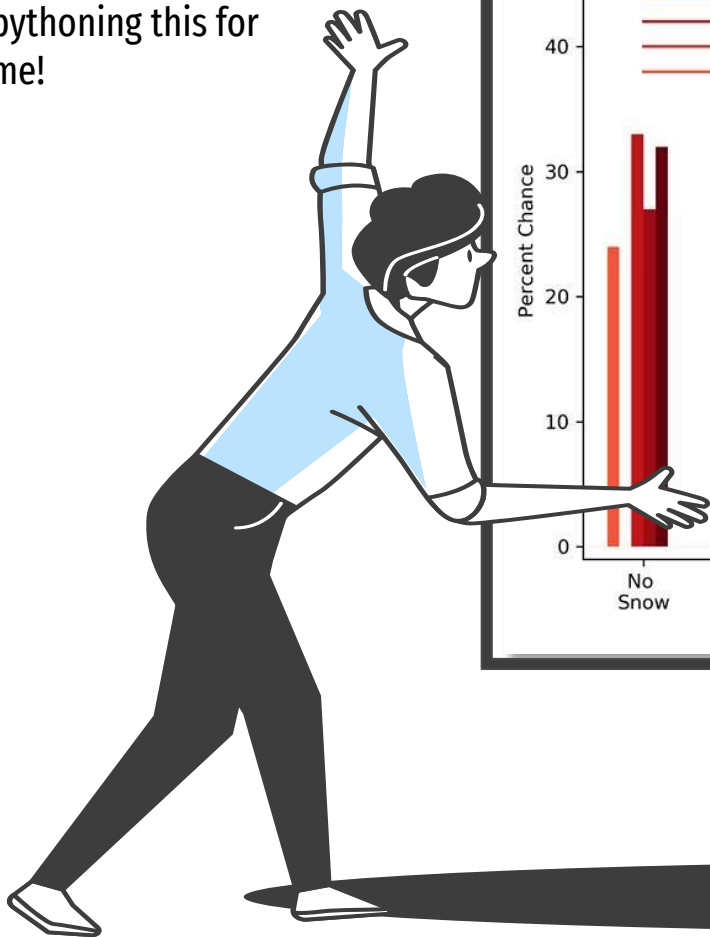
Thank you
@JimmyC42 for
pythoning this for
me!



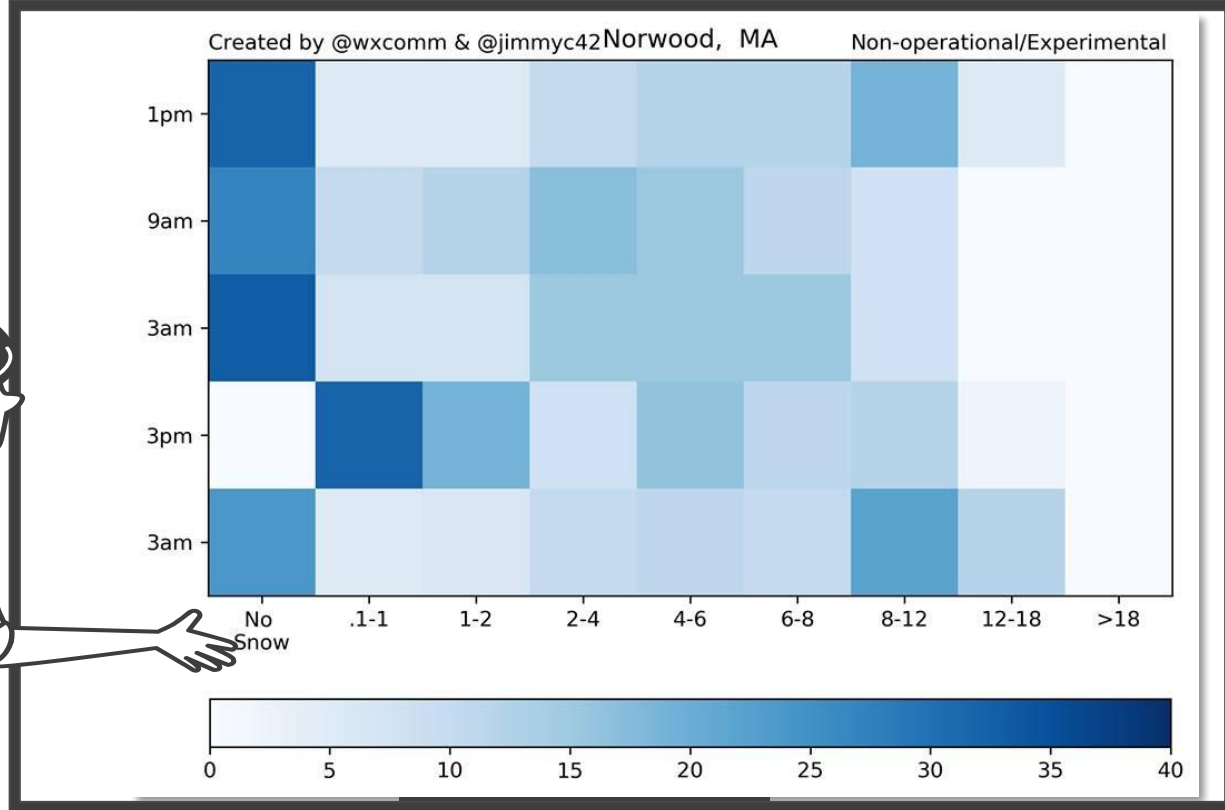
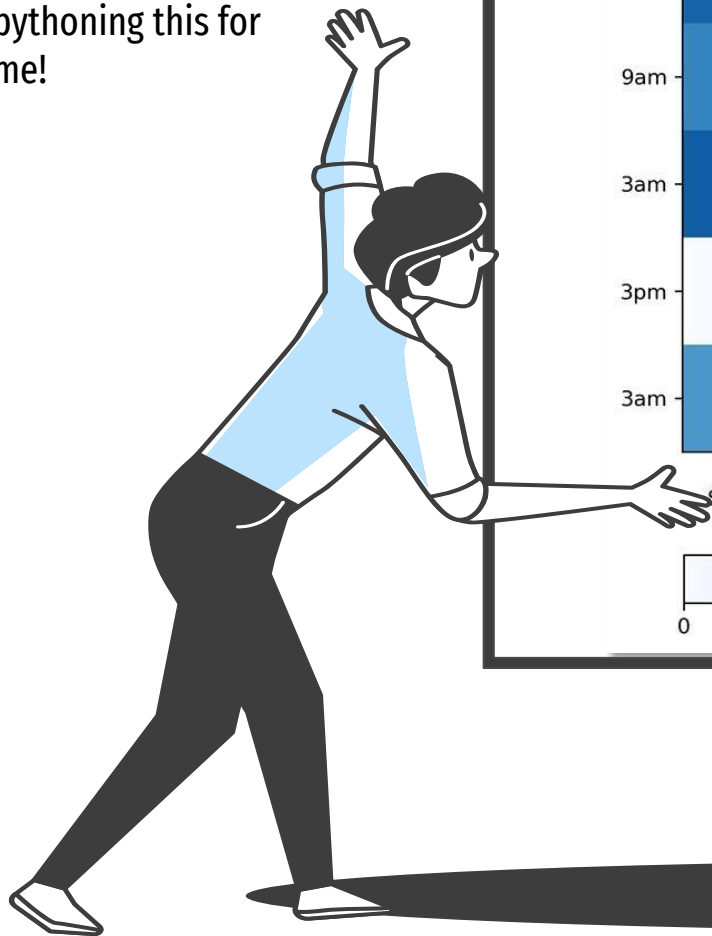
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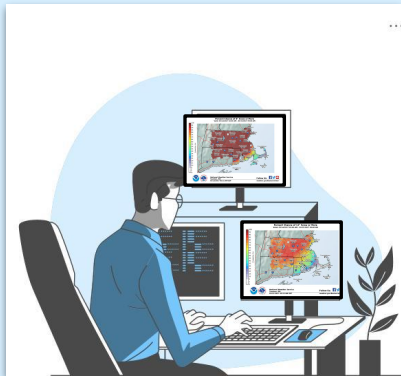
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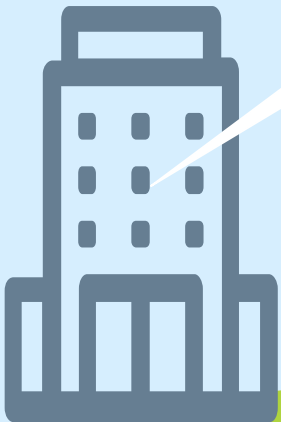
2 And then the data was gone. Why?



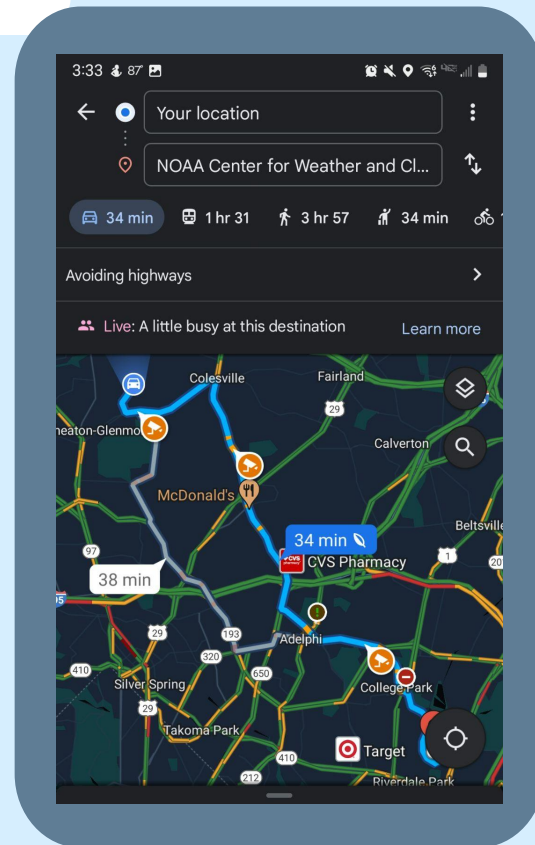
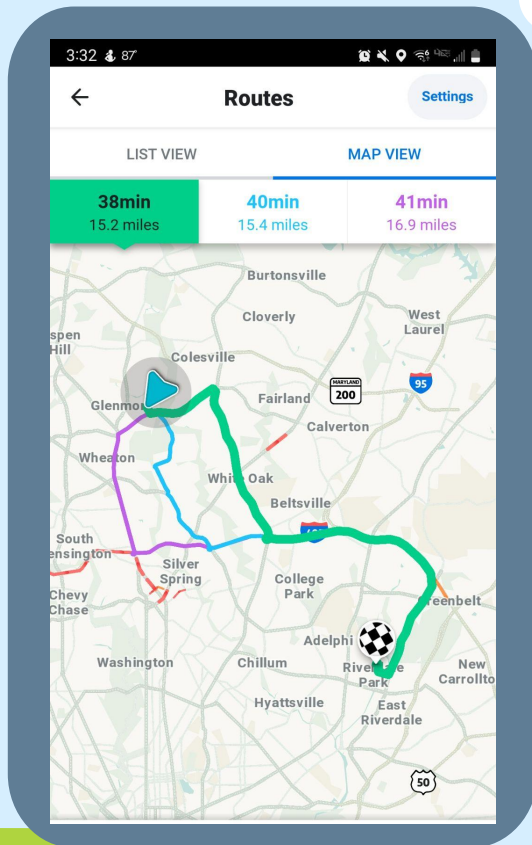
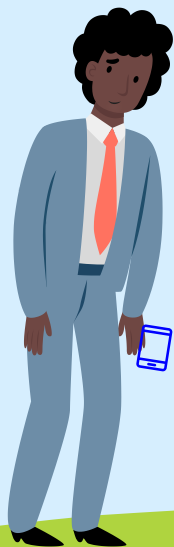
Someone asserted...

...“People can’t handle more than one mode.”

Have you ever used a traffic app? If yes, then I beg to differ

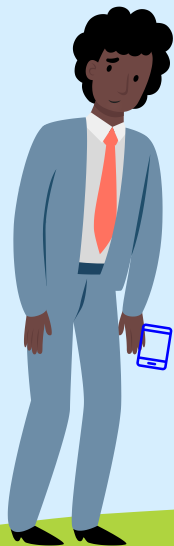


2 Where have we seen more than one mode in widespread public use?



2 Takeaways:

- **Assess assumptions before we bake them into post processing as we risk smoothing out signal versus noise.**
- **Users gave us different desirements...**
 - **Snow amount is good to know.**
 - **Timing (or rates) is better to know.**
 - **Confidence is desired.**
- **Social science can help identify user needs to turn into requirements ... to motivate the *common goal*.**



3 But, wait, there's more! What about you?

How do we incentivise?
What is our culture?
What is our common goal?

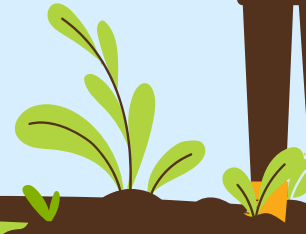
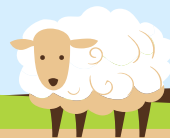
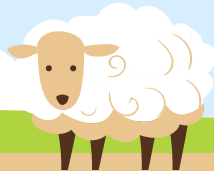
We need to grow into
a community!



3

Modelers want meaningful work. Users want meaningful information. We need to science (as a verb!) what this means.

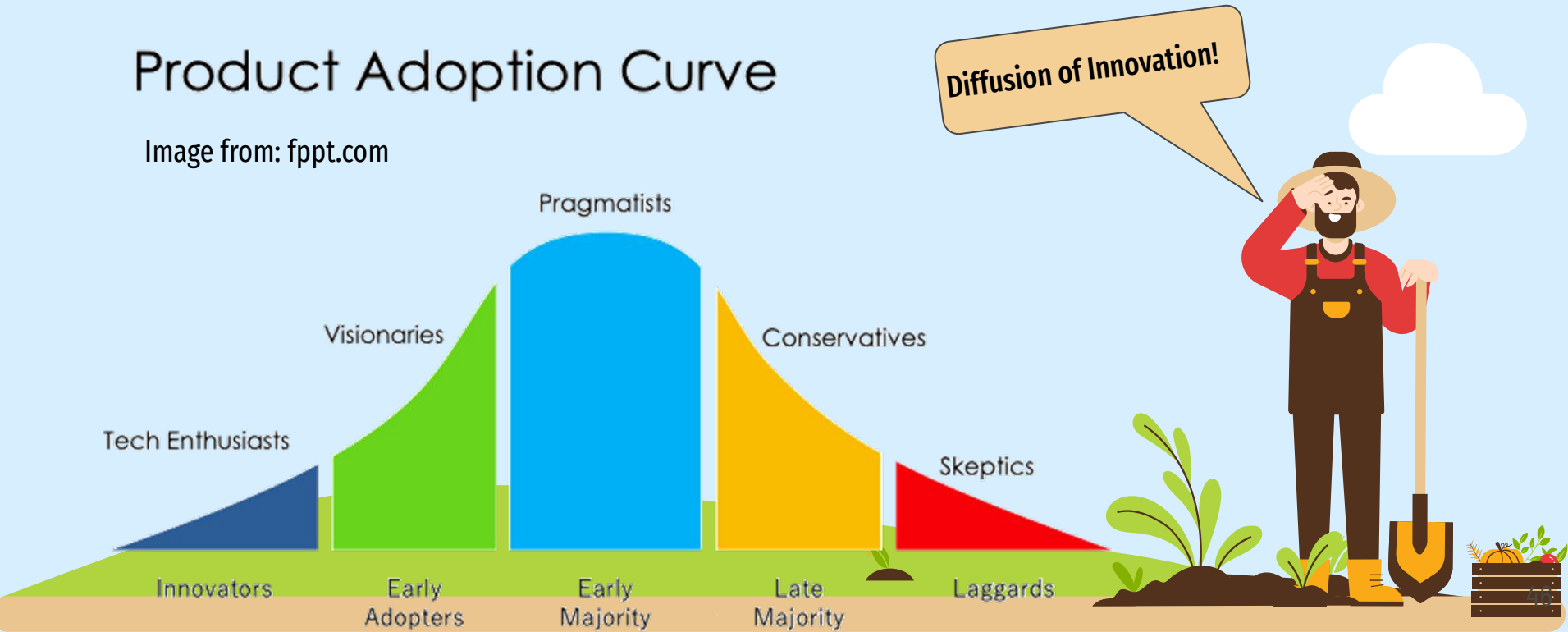
We need to grow into
a community!



3 *People innovate. People take time to adopt new approaches.*

Product Adoption Curve

Image from: fppt.com



3

This requires *listening* to concerns and slowly addressing them. **THIS** is an innovation. Just as all the components of a model need to work together, so too do all the social components of the community.



3 Takeaway: When you put people first, innovation will follow.

- Focus on *both* the community model (the thing) and community modeling (the people doing the work)
- Use agile project management to co-create a fluid, yet well-defined system.
- Understand what each sector motivations, concerns, and incentives (e.g. funding, meaningful work, etc.) are, and find a way to negotiate through them.
- Change doesn't happen all at once, and in fact, research shows it shouldn't. Let the negotiations happen over time.
- Encourage boundary people - people who can bridge between more than one sector; We need an ethnographer ... someone who can observe us, help identify dissent, and ways to negotiate through it.



Thank you! Have Questions?

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